² Martin E. Dempsey, Chairman's Strategic Direction for the Force: Strengthening Our Relationship of Trust with the Nation (Washington, DC: The Joint Staff, February 6, 2012), 5; George J. Flynn, Decade of War, vol. 1, Enduring Lessons from the Past Decade of Operations (Suffolk, VA: The Joint Staff, June 15, 2012), 25.

³ Richard D. Hooker, Jr., and Joseph J. Collins, Lessons Encountered: Learning from the Long War (Washington, DC: National Defense University Press, September 2015), 10.

⁴ Joint Publication (JP) 1, Doctrine of the Armed Forces of the United States (Washington, DC: Department of Defense, 2016); Barry R. Posen, "Foreword: Military Doctrine and the Management of Uncertainty," Journal of Strategic Studies 39, no. 2 (2016), 159-173, available at http://dx.doi.org/10.1080/01402390.20 15.1115042>.

⁵ Dunford, "Advance Questions for General Joseph F. Dunford, Jr."

⁶ JP 3-08, Interorganizational Cooperation (Washington, DC: The Joint Staff, October 12,

⁷ Ibid.; George E. Katsos, "The U.S. Government's Approach to Health Security: Focus on Medical Campaign Activities," Joint Force Quarterly 85 (2nd Quarter 2017), 66-75; "The U.S. Government's Approach to Food Security: Focus on Campaign Activities," Joint Force Quarterly 87 (4th Quarter 2017), 112-121; "The U.S. Government's Approach to Environmental Security: Focus on Campaign Activities," Joint Force Quarterly 89 (2nd Quarter 2018), 130-139; "The U.S. Government's Approach to Economic Security: Focus on Campaign Activities," Joint Force Quarterly 90 (3rd Quarter 2018), 106-112; and "The U.S. Government's Approach to Civilian Security: Focus on Campaign Activities," Joint Force Quarterly 91 (4th Quarter 2019), 97–104; JP 3-28, Defense Support of Civil Authorities (Washington, DC: The Joint Staff, July 31, 2013); JP 5-0, Joint Planning (Washington, DC: The Joint Staff, June 16, 2017); JP 2-0, Joint Intelligence (Washington, DC: The Joint Staff, October 2013); JP 3-05, Special Operations (Washington, DC: The Joint Staff, July 16, 2014); JP 3-07.4, Counterdrug Activities (Washington, DC: The Joint Staff, February 5, 2019); JP 3-40, Countering Weapons of Mass Destruction (Washington, DC: The Joint Staff, October 31, 2014); JP 3-26, Counterterrorism (Washington, DC: The Joint Staff, October 24, 2014).

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Joint Publications (JPs) Under Revision (to be signed within 6 months)

JP 1-0, Personnel Support

JP 2-0, Joint Intelligence

JP 3-05, Special Operations

JP 3-26, Combating Terrorism

JP 5-0, Joint Planning

JP X-XX, Joint Electromagnetic Spectrum Operations

JPs Revised (signed within last 6 months)

JP 1, Doctrine for the Armed Forces of the United States, Vol. 1

JP 3-09.3, Close Air Support

JP 3-10, Joint Security Operations

JP 3-30, Joint Air Operations

JP 3-31, Joint Land Operations

JP 3-40, Countering WMD

JP 6-0, Joint Communications System

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11 Feedback from onsite doctrinal briefing at Special Operations Command, April 2018; feedback at the Harvard University Kennedy School of Government National and International Security Program for Senior Executives, August 2019.

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