

Examples of Endnotes

When a work is available online, please provide the URL. For anything that has a DOI link, use the DOI link.

If a PDF item has an item-specific “splash page,” link to the splash page rather than directly to the PDF. (See examples for RAND reports and items on the DTIC website.)

When possible, avoid “shouty” all-caps strings of letters in URLs. Use the “Aa” dropdown in Microsoft Word to lowercase an all-caps string. Next, test the URL to make sure it still works. Some will work (like the example shown from media.defense.gov); some will not.

For additional guidance and examples, see the *Chicago Manual of Style*. If your institution has a subscription, you can access it online at <https://www.chicagomanualofstyle.org/book/ed18/frontmatter/toc.html>. (If you are not on campus, you may need to be signed into your institution’s VPN.)

Book, single author

¹ Milan Vego, *The Battle for Leyte, 1944: Allied and Japanese Plans, Preparations, and Execution* (Annapolis, MD: Naval Institute Press, 2006), 270.

Book, more than two authors

Note that as of the 18th edition of the *Chicago Manual of Style*, “et al.” is used for instances of more than two authors. (In previous editions, it was for instances of more than three authors.)

² Ian Livingston et al., *Afghanistan Index: Tracking Variables of Reconstruction and Security in Post-9/11 Afghanistan* (Washington, DC: Brookings, October 4, 2010), table 3.15,
<https://web.archive.org/web/20110606112045/https://www.brookings.edu/~media/Files/Programs/FP/afghanistan%20index/index.pdf>.

Chapter in an edited volume

³ Jay Luvaas, “Lessons and Lessons Learned: A Historical Perspective,” in *The Lessons of Recent Wars in the Third World: Approaches and Case Studies*, ed. Robert Harkavy and Stephanie Neuman, vol. 1 (Lexington, MA: Lexington Books, 1985), 68.

Short form, book

⁴ Livingston et al., *Afghanistan Index*.

Short form, chapter in an edited volume

⁵ Luvass, “Lessons and Lessons Learned.”

Article, blog/online-only journal

⁶ Adam Elkus, “50 Shades of Gray: Why the Gray Wars Concept Lacks Strategic Sense,” *War on the Rocks*, December 15, 2015, <https://warontherocks.com/2015/12/50-shades-of-gray-why-the-gray-wars-concept-lacks-strategic-sense>.

Article, print journal with volume and issue

⁷ Dan Reiter and William A. Wagstaff, “Leadership and Military Effectiveness,” *Foreign Policy Analysis* 14, no. 4 (2018): 490–511, <https://doi.org/10.1093/fpa/orx003>.

Article, print journal or magazine without volume or issue number

⁸ David W. Barno, “Fighting ‘The Other War’: Counterinsurgency Strategy in Afghanistan,” *Military Review*, September–October 2007, <https://www.armyupress.army.mil/portals/7/pdf-ua-docs/barno2ii-2007-ua.pdf>.

⁹ Adam Gopnick, “The Big One: Historians Rethink the War to End All Wars,” *The New Yorker*, August 23, 2004, 78–9, <https://www.newyorker.com/magazine/2004/08/23/the-first-world-war-the-big-one>.

Article, newspaper

¹⁰ Max Fisher and Amanda Taub, “Building a Mini-State With Avocados and Guns,” *New York Times*, January 18, 2018, <https://www.nytimes.com/2018/01/18/world/americas/mexico-drug-war-tancitaro.html>.

Article, news service (Al Jazeera, AP, BBC, Bloomberg, etc.)

¹¹ “Ukraine in Maps: Tracking the War With Russia,” BBC, June 25, 2025, <https://www.bbc.com/news/articles/c010k4389g2o>.

Short form, article

¹² Elkus, “50 Shades of Gray.”

Interview

¹³ Stanley A. McChrystal, interview by Joseph J. Collins and Frank G. Hoffman, April 2, 2015.

Policy brief

¹⁴ David Tucker and Christopher J. Lamb, *Restructuring Special Operations Forces for Emerging Threats*, INSS Strategic Forum No. 219 (Washington, DC: National Defense University Press, January 2006), <https://digitalcommons.ndu.edu/strategic-forums/19/>.

Monograph, Congressional Research Service

¹⁵ Kenneth Katzman and Clayton Thomas, *Afghanistan: Post-Taliban Governance, Security, and U.S. Policy*, RL30588 (Washington, DC: Congressional Research Service, 2010), 88–90, <https://www.congress.gov/crs-product/RL30588>.

News story

¹⁶ “Petraeus Accuses Iran of Aiding Afghan Taliban,” ABC News, December 15, 2009, <http://abcnews.go.com/Politics/Afghanistan/gen-petraeus-iran-backing-iraq-militias-afghan-taliban/story?id=9346173>.

Item no longer available at original URL

¹⁷ Stig Jarle Hansen, *Piracy in the Greater Gulf of Aden: Myths, Misconceptions and Remedies* (Oslo: Norwegian Institute for Urban and Regional Research, 2009), <https://web.archive.org/web/20131203024649/http://www.nibr.no/filer/2009-29-ny.pdf>.

Congressional testimony

¹⁸ Statement of John F. Sopko, *Lessons Learned from Oversight of the U.S. Agency for International Development's Efforts in Afghanistan*, Testimony Before the Subcommittee on National Security, Committee on Oversight and Government Reform, U.S. House of Representatives, April 2014, <http://oversight.house.gov/wp-content/uploads/2014/04/Mr.-John-F.-Sopko-Testimony-Bio.pdf>.

Dissertations and theses

¹⁹ N.M.G. Oosterhuis, "Scale-Up of Bioreactors: A Scale-Down Approach" (PhD diss., Delft University of Technology, 1984), 162, <https://www.scribd.com/document/381581723/293816-pdf>.

²⁰ Jason Knight, "Countering Unmanned Aircraft Systems" (Master's thesis, Naval Postgraduate School, 2019), 54–59, <https://calhoun.nps.edu/handle/10945/63997>.

Joint and Service Doctrine

²¹ Joint Publication 5-0, *Joint Operation Planning* (Washington, DC: The Joint Staff, July 1, 2025), IV-7.

²² Field Manual 3-01.44, *Short-Range Air Defense Operations* (Washington, DC: Headquarters Department of the Army, July 2022), 4-10.

Office of Inspector General report

²³ Department of Defense (DOD) Office of Inspector General, *Audit of the DOD's Management of the Cybersecurity Risks for Government Purchase Card Purchases of the Commercial Off-the-Shelf Items*, DODIG-2019-106 (Washington, DC: DOD, July 26, 2019), 2, <https://www.dodig.mil/reports.html/Article/1920236/audit-of-the-dods-management-of-the-cybersecurity-risks-for-government-purchase/>.

Government Accountability Office report

²⁴ Government Accountability Office (GAO), *Military Personnel: DOD Should Improve Its Oversight of the Exceptional Family Member Program*, GAO-18-348 (Washington, DC: GAO, May 8, 2018), <https://www.gao.gov/products/gao-18-348>.

Article from Joint Force Quarterly

²⁵ Thomas F. Lynch III, “The Future of Great Power Competition: Trajectories, Transitions, and Prospects for Catastrophic War,” *Joint Force Quarterly* 114 (3rd Quarter 2024), 8–23, <https://ndupress.ndu.edu/Media/News/News-Article-View/Article/3852673/the-future-of-great-power-competition-trajectories-transitions-and-prospects-fo/>.

Article from the U.S. Naval Institute’s publication Proceedings

²⁶ Joseph F. Rappold, “FRSS Teams: A Good Idea Whose Time Has Passed,” *U.S. Naval Institute Proceedings* 133, no. 2 (2007), <https://www.usni.org/magazines/proceedings/2007/february/frss-teams-good-idea-whose-time-has-passed>.

Article from the Army War College’s publication Parameters

²⁷ Thomas W. Spahr, “*Raven Sentry*: Employing AI for Indications and Warnings in Afghanistan,” *Parameters* 54, no. 2 (2024), <https://press.armywarcollege.edu/parameters/vol54/iss2/9/>.

RAND report

²⁸ Stéphanie Pézard and Michael Shurkin, *Achieving Peace in Northern Mali: Past Agreements, Local Conflicts, and the Prospects for a Durable Settlement* (Santa Monica, CA: RAND, 2015), 49, https://www.rand.org/pubs/research_reports/RR892.html.

Item from the DTIC (Defense Technical Information Center) website

²⁹ Tom Galvin, *Leading Change in Military Organizations: Primer for Senior Leaders* (Carlisle, PA: U.S. Army War College, 2018), 97, <https://apps.dtic.mil/sti/citations/AD1124769>.

Item from the media.defense.gov website

Note that the last segment of the URL usually appears in all-capital letters. Use the “Aa” button in Word to change to lowercase. Test URL to make sure it still works.

²⁹ *2022 National Defense Strategy of the United States of America, Including the 2022 Nuclear Posture Review and the 2022 Missile Defense Review* (Washington, DC: Department of Defense, October 27, 2022), 7, <https://media.defense.gov/2022/Oct/27/2003103845/-1/-1/1/2022-national-defense-strategy-npr-mdr.pdf>.

Chinese-language item

³⁰ Chen Dongheng [陈东恒] and Zhong Ya [钟娅], “Military Forum—An Analysis of the Strategic Application in Intelligent Warfare” [军事论坛 | 试析智能化战争的谋略运用], October 15, 2024, http://www.81.cn/ll_208543/16345416.html.